PSOTEW Workshop Call for Papers:
Working Group 3: 'Governance Innovation for Security & Development'

The goal of our 2-day workshop is to progress a multi-stakeholder dialogue about governance innovation for security and development with focus on the work of Civil Affairs and partner communities. In particular, we hope for this dialogue to build from greater understanding by the communities of experts of current issues, trends and needs with respect to military support to governance. We conceive of the project broadly to include an integrated, holistic approach across the major stability operations sectors: provision of essential services, civil security, rule of law, governance, economy and infrastructure, and homeland integration. We seek papers on these topics, including required expertise qualifications for these sectors, gender dynamic issues in them, human behavior dynamics in support of conflict prevention and mitigation, and innovation and technological enablers for stability and peace building.

Please submit papers to PSOTEW organizers by February 26, 2014

We will be composing six panels over two days that deal with the core CA civil sector topics.
The PSOTEW workshop is scheduled for March 24-27 at George Mason University.

Thank you for your interest in these important research issues.
Dr. Karen Guttieri
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PI, ISMG research project for 'Governance Innovation for Security and Development'

Questions/topic suggestions:
Some specific research issues and topics of interest to the organizers, by sector, include:

Education and Training
- What constitutes a safe and secure environment?
- Operational Military Education Program document provides both the learning areas and the learning objectives for all professional military education in the US military across all ranks. The final draft of the Officer Professional Military Education Program (OPMEP) removes stability operations from the proposed intermediate level courses (ILC). What are the policy and practice implications of this change? What is the significance of this change for CA and for the US Army? What is the role of training and exercises in the education of civil affairs professional military?
- What are current and changing elements of the Navy strategy for the civil dimension? What drove the force structure development for MCAST and MCA? How are MCA recruited and trained? What are the criteria to measure effectiveness of Aquaculture, Community Watch on the Water, and other Navy Maritime Civil Affairs programs?

- What conditions are changing that affect the work of Maritime Civil Affairs? What civilian and military capacities are needed for effective civil-military operations in littoral and near-shore environments? What is at risk for nations with troubled coastlines? How is the Navy currently supported by CA in the littoral? Where might those capacities be resident elsewhere? What from lessons of recent missions in Kenya, Panama, Tanzania and the Philippines, for example, be generalized to other locales?
- What are the lessons from CA operational experiences that are needed now and for the future? What conditions are changing that may affect operations? How will the DoD perform the maritime civil affairs role in critical regions in future? How should Maritime Civil Affairs capabilities be organized to operate in anticipated future environments? Should the MCA capability be assigned to and sourced by active duty forces, or are there advantages to maintaining it with naval reserve personnel as it is currently? What are the implications for DoD and whole of government if the Navy, challenged by budget constraints, can no longer afford to maintain a MCA capability? What alternative organizations could fill capability gaps? How will DoD be able to perform Civil Affairs in the maritime region?

Governance
- Environments, tasks, competencies for Civil Affairs Governance specialists
- Transitional Regimes – Interim Governments
- Measurements of governance
- Direction of State Formation
- Development as a Product of Political and Economic Institutions
- Development through reform in governance and markets
- Authoritarian Regimes and Violent Non-State Actors as Community Stakeholders
- Exclusive and inclusive governance processes
- Participatory and deliberate democratic processes

Security
- Environments, tasks, competencies for Civil Affairs Civil Security specialists
- Behavioral analysis of authoritarian regimes and violent non-state actors (e.g. warlords, militias, insurgencies, and terrorist orgs) in COIN
- Community-driven development and the reduction in conflict and promotion in development
- Policies, objectives, structure, doctrine for security in humanitarian assistance/disaster relief operations

Rule of Law
- Environments, tasks, competencies for Civil Affairs Rule of Law specialists
- Challenges of rule of law through formal judicial institutions, informal and customary laws, and religious codes
- Extending rule of law in areas to women and girls and other at-risk populations
- Human rights and conflict resolution
- Constitutional design in post-conflict states

Social and Economic Well-being

- Environments, tasks, competencies for Civil Affairs Social Well-Being specialists
- Environments, tasks, competencies for Civil Affairs Economic Development specialists
- Large-scale systems project management and oversight, due diligence for financial, human capitals
- Threshold survival minimums for civilian population and initiatives, innovation for initial delivery capacity
- Changes in delivery capacity and infrastructure over time – under one month, 1-6 months, over 6 months
- Exploration, analysis, and lessons regarding the boundaries between CA forces and partner agencies from humanitarian assistance and other US government agency cooperation.
- Experiments, case studies, and innovative alternatives to 'rebuilding' legacy national systems in education, health care, and related components of societal well-being: Focus on using technology enables and alternative models (e.g., off grid electricity, mobile health, ed tech).
- Alignment of large projects to build capacity in local firms/SMEs and supply chains/value chains
- Management of innovation and entrepreneurial activity in support of broader economic and societal/well-being goals
- Protocols for risk/resilience analysis and policy recommendations
- Risk management across the range of potential risks – physical, material, cyber, governance/ethics

Homeland Integration

- Environments, tasks, competencies for Civil Affairs Homeland Integration specialists
- Drawing 21st c boundaries for Homeland Integration
- Comparative cases of homeland defense: Lessons from history and contemporary situations
- What purpose(s) to add focus on homeland integration?
- Posse Comitatus: Origins, variant claims, and a new readings for current policy
- Military response in complex catastrophes: Beyond Katrina
- Strategic communication: Managing crisis and political challenge